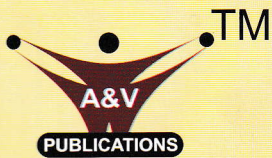


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CONTENT

- **Evaluating Awareness and Implementation of Prevention of Sexual Harassment (POSH) Regulations: A Study of MSMEs in Rajasthan, India**
Amrita Todarwal, Abha Toshniwal, Sanjay Jain..... 1
- **A Study on Working Capital Management at The Kanyakumari District Central Cooperative Bank Ltd, Nagercoil**
M. Ani Monisha, S. Jeevitha..... 7
- **Public Perspectives on Over-the-Counter (OTC) Practices: A Cross-Sectional Survey**
Pragya Jain, Aarifa Rukhsar, Bhavana Sahu, Mansi Soni, S. J. Daharwal 11
- **Community Social Entrepreneurship and Poverty reduction in Federal Capital Territory Abuja, Nigeria**
Abang Stanley E..... 21
- **Trends and Artificial Intelligence Development of Banking Sector: Social Implication of Green Banking Initiatives**
M. Narayanan..... 29
- **The Impact of Human Resource Development Initiatives on Employee Performance in selected IT Companies in Hyderabad**
M. Haritha, P. Raghunadha Reddy 34
- **An Inning of Global Economy in Emergence of COVID-19: A Content Analysis of Published Work**
Satendra Kumar Singh, Reetika Verma..... 43
- **Review on Marketing Management**
Averineni Ravi Kumar 49
- **Treatment and Regulation of E-Sports**
Riya Gulati..... 54
- **An Analysis of Joint Liability Groups (JLGs) Growth in India, with Specific Reference to Karnataka - Shivamogga District**
Shreenidhi Yadav M V, Prof R Hiremani Naik 61
- **AI and Robotics: Ethics and Morality Issues**
Riya Gulati..... 66
- **Instructions to Author**..... 70

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PLUS

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KTM 390 ADVENTURE VS RE HIMALAYAN 450

Has the Royal Enfield met its match?

ALSO INSIDE VOLVO XC90 | BMW M5 | SKODA KODIAQ RS | AUDI RS Q8 | CFMOTO 450MT

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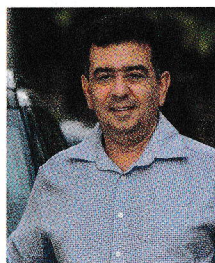
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NISSAN'S MOMENT OF TRUTH



IT'S A TIME of reckoning for Nissan in India. On the one hand, the Japanese carmaker has announced the sale of its 51 percent stake in the Renault-Nissan manufacturing plant in Tamil Nadu to its alliance partner, Renault. The move has understandably set alarm bells ringing, with many seeing it as a prelude to an eventual exit from the Indian market.

Nissan, however, has been quick to clarify that it isn't going anywhere. In fact, the company claims the decision to divest from a capital-intensive, loss-making asset is part of a broader strategy to become leaner, more agile and better positioned to focus on new product development. Production, it says, will continue at the same facility - only now under a contract-manufacturing arrangement with Renault.

While this logic holds, one cannot ignore the flip side: cutting ties with a physical manufacturing footprint also makes it far easier for Nissan to pack up and leave if things don't go as planned. But that, we're told, is not the intent. Far from scaling back, Nissan is committing a fresh investment of \$700 million into new product development for India.

After years of a near-dormant portfolio propped up by a single model - the capable and reliable Magnite - Nissan is finally signalling a renewed commitment to India. The company has previewed a future line-up that includes new 5- and 7-seat SUVs and a compact MPV based on the Renault Triber's platform.

The big question, though, is whether Nissan is simply too late to the party. The segments it is eyeing are already saturated with well-established players and finely tuned customer expectations. For Nissan to claw its way back into relevance, these upcoming models cannot be merely competent - they need to be bold, original and disruptive. Well-engineered and reliable may no longer be enough. In a hyper-competitive market, that could end up being a case of too little, too late.

HORMAZD SORABJEE Editor

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COVER STORY

New Nissans for India

There's plenty to be excited about

12

NEWS

India-bound new-gen Merc CLA unveiled

19

ID. Every1 previews VW's most affordable EV

21

All-new Audi A6 debuts

31

ES90 debuts as Volvo's flagship electric sedan

33

Is Tesla ready for India?

34

FIRST LOOK

New BMW 2 Series Gran Coupé

Engineered to drive like a proper BMW

37

TESTED

2025 BMW M340i **FIRST DRIVE**

Adaptive dampers to the rescue

38

Volvo XC90 facelift **FIRST DRIVE**

Refreshed styling and updated tech for big SUV

40

New BMW M5 **FIRST DRIVE**

A very different M5 experience

42

Audi RS Q8 Performance **FIRST DRIVE**

Power and sound upgrades amp things up

48

FEATURES

Cayenne GTS vs Panamera GTS

V8 Porsches for the family meet on track

84

EV charging speed test

How fast does your EV really charge?

96

Track Day 2025

Hot laps in the year's hottest cars

102

Resale value survey

Which cars hold their value best?

116

OUR CARS

Toyota Urban Cruiser Taisor **FIRST REPORT**

It's got the go to match the show

128

Skoda Slavia Monte Carlo **FIRST REPORT**

In this episode of sedan versus Mumbai's roads...

130

Tata Curvv EV **FIRST REPORT**

It hit the ground running with a run to Pune

132

Audi Q8 **FINAL REPORT**

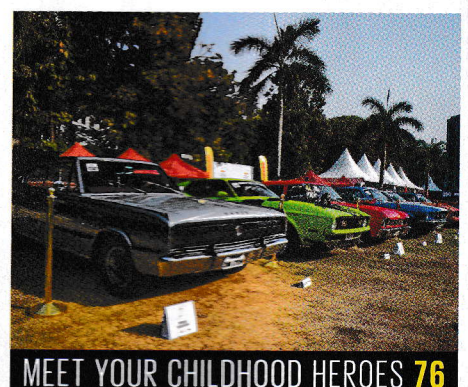
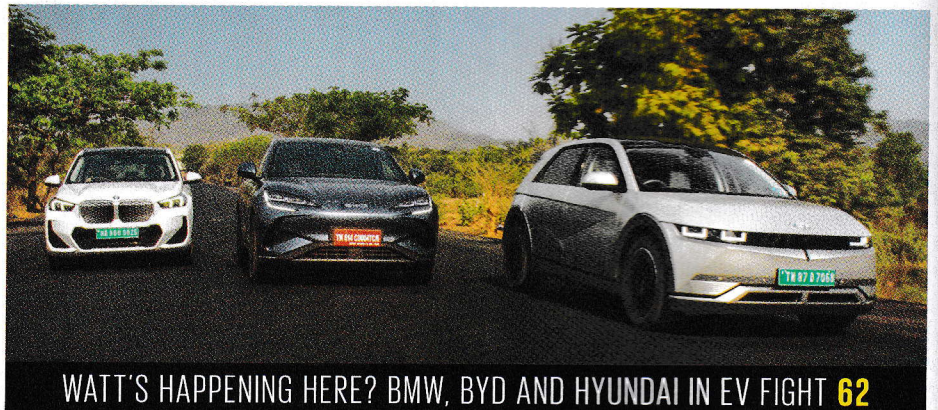
Who said coupé-SUVs don't have a practical side?

134



COVER STORY

NEW NISSANS: GRETA-FIGHTER, COMPACT SUV AND MPV COMING SOON 12



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NARAIN GOES ALL OUT IN EVERYTHING FROM A HATCH TO AN F3 RACER 102



XPULSE OF THE NATION 154



ALL ACCESS PASS 164



NEW KTM 390 ADVENTURE TAKES ON RE HIMALAYAN 450 168



NEW CFMOTO ADV TEMPTS 160



i20 N LINE GOES RALLYING 190

TWO-WHEELERS

- News 142**
 Ultraviolette Tesseract, Shockwave launched
 160 Duke, RC in the works to replace KTM 125S
Honda QC1 FIRST RIDE 150
 Honda's budget-friendly but compromised EV
Hero Xtreme 250R FIRST RIDE 157
 Quarter-litre street naked contender from Hero
CFMoto 450MT FIRST RIDE 160
 Twin-cyl Chinese ADV could shake the segment up
Kawasaki Ninja 1100SX FIRST RIDE 162
 One of the last of its kind, but a delightful bike
2025 Suzuki Access ROAD TEST 164
 Popular 125cc scooter gets a proper revamp
390 ADV vs Himalayan 450 COMPARISON 168
 Two capable sub-500cc ADVs go head-to-head
Track Day Bikes 2025 FEATURE 172
 Hottest bikes of the year gone by tested on track

MOTORSPORT

- News 184**
 Kush Maini secures Alpine F1 reserve role
 Tsunoda replaces Lawson at Red Bull
Mahindra's Formula E resurgence FEATURE 186
 How creating a customer team mindset helped

EVERY MONTH

- Shapur Kotwal 23**
 Copy Paste
Sergius Barretto 25
 Plugging in
Jesse Crosse 27
 Hydrogen fuel cell tech taken to a new extreme
Ask Autocar Anything 138
 All your automotive queries answered
Buying Used 136
 What to look for when buying a used Hyundai Aura

IN THE BACK

- Autotrader 194**
 Classifieds for cars
New cars and bikes from A to Z 195
 Every last detail of every new vehicle

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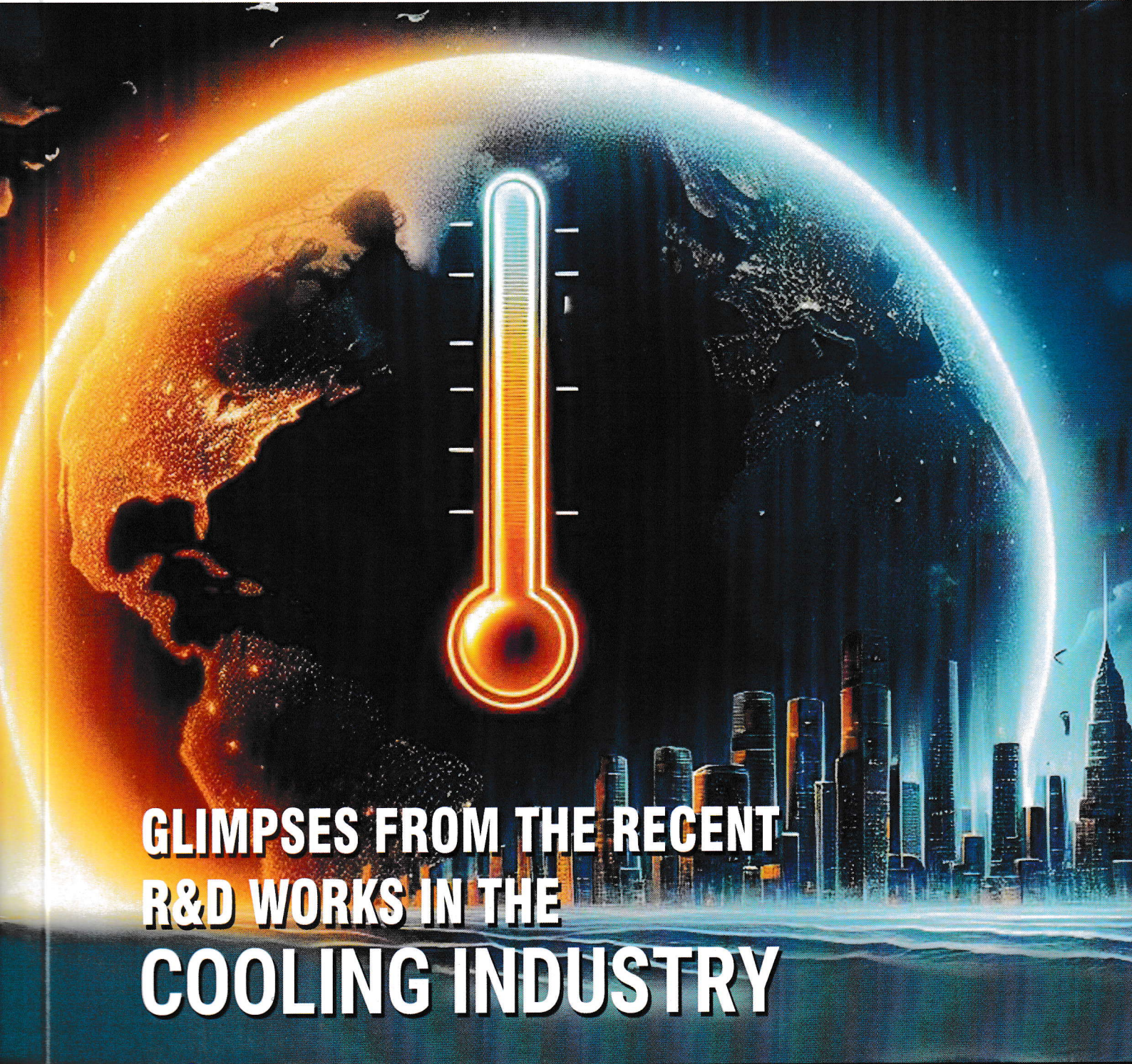
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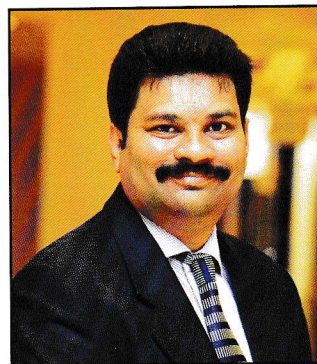


Contents

Vol. 20 No. 8 | March 2025



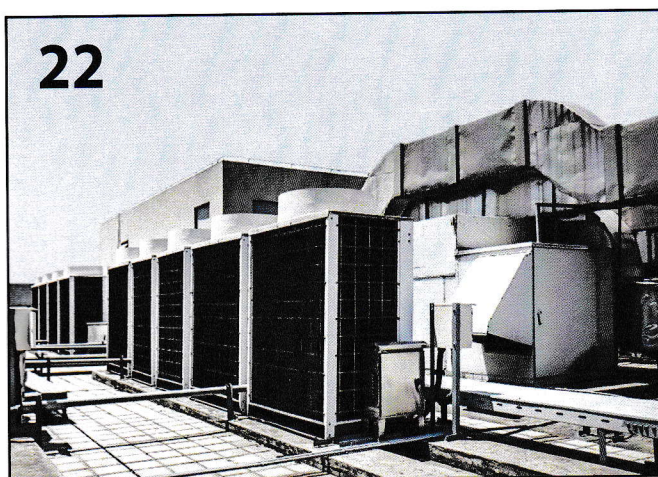
18
Cover Story: Glimpses from the Recent R&D Works in the Cooling Industry



26
Jaideep Natha,
General Manager,
FERGAS INDIA



28
Cooling Towers in HVAC



22
Knowing the Pumps and Fans Used in the HVAC Systems



32
Aspects of Water-Cooled Transformers

INSIDE _____

- 16** | The Industrial Cooling System Market to Witness Further Growth
- 35** | Carrier Extends AquaForce 30XW(H)VZE Chiller and Heat Pump Range up to 1600kW
- 36** | Enhance Cold Chain Integrity with Gandhi Automations Cold Storage Doors

SECTIONS

- 4** Publisher's Letter
- 8** News
- 16** Appointment
- 34** Product Avenue
- 37** Advertisement Index
- 38** Events

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TRUMP'S TARIFFS

Dire consequences
for Indian
agriculture

P12

INTERVIEW

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Kerala sets
up an Elderly
Commission

P54



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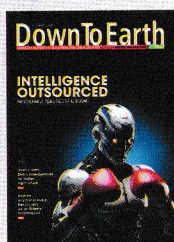
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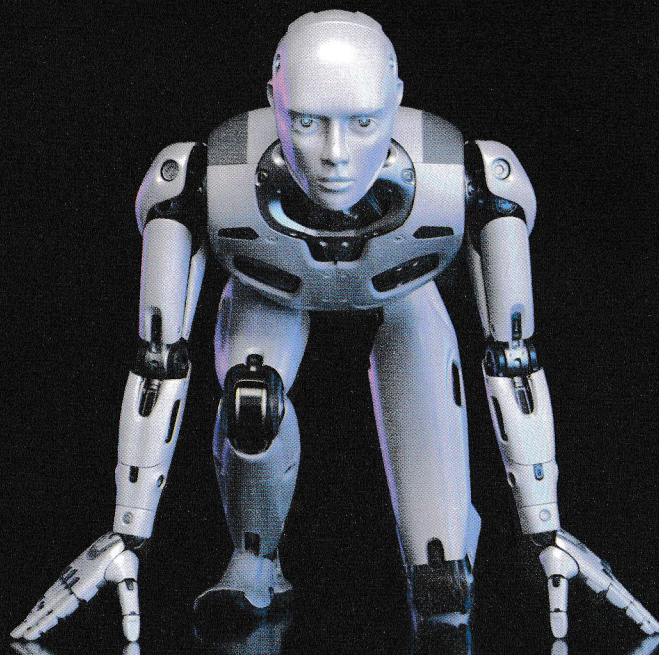
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Contents



22

As the world goes all in on Artificial Intelligence, is it mindful of the societal, legal and environmental risks?

COVER STORY

- | | | | |
|----|---|----|--|
| 08 | Digest
Women in Uttarakhand's villages become nature guides | 50 | Patently Absurd
A court ruling that balances public health with patent rights |
| 12 | Reciprocal tariffs
Trump's tariffs could cause economic disruption in rural India | 54 | Interview
Kerala's social justice minister R Bindu on India's first Elderly Commission |
| 16 | Health
Weight-loss drugs will not help alleviate India's obesity problem | 56 | Food
Golden-hued egg fruit comes loaded with nutritive properties |
| 20 | Vanishing glaciers
Hindu Kush glaciers in full retreat with accelerated melting trends in the last decade | 58 | Civil Lines
US relies heavily on the food system that its tariffs rupture |

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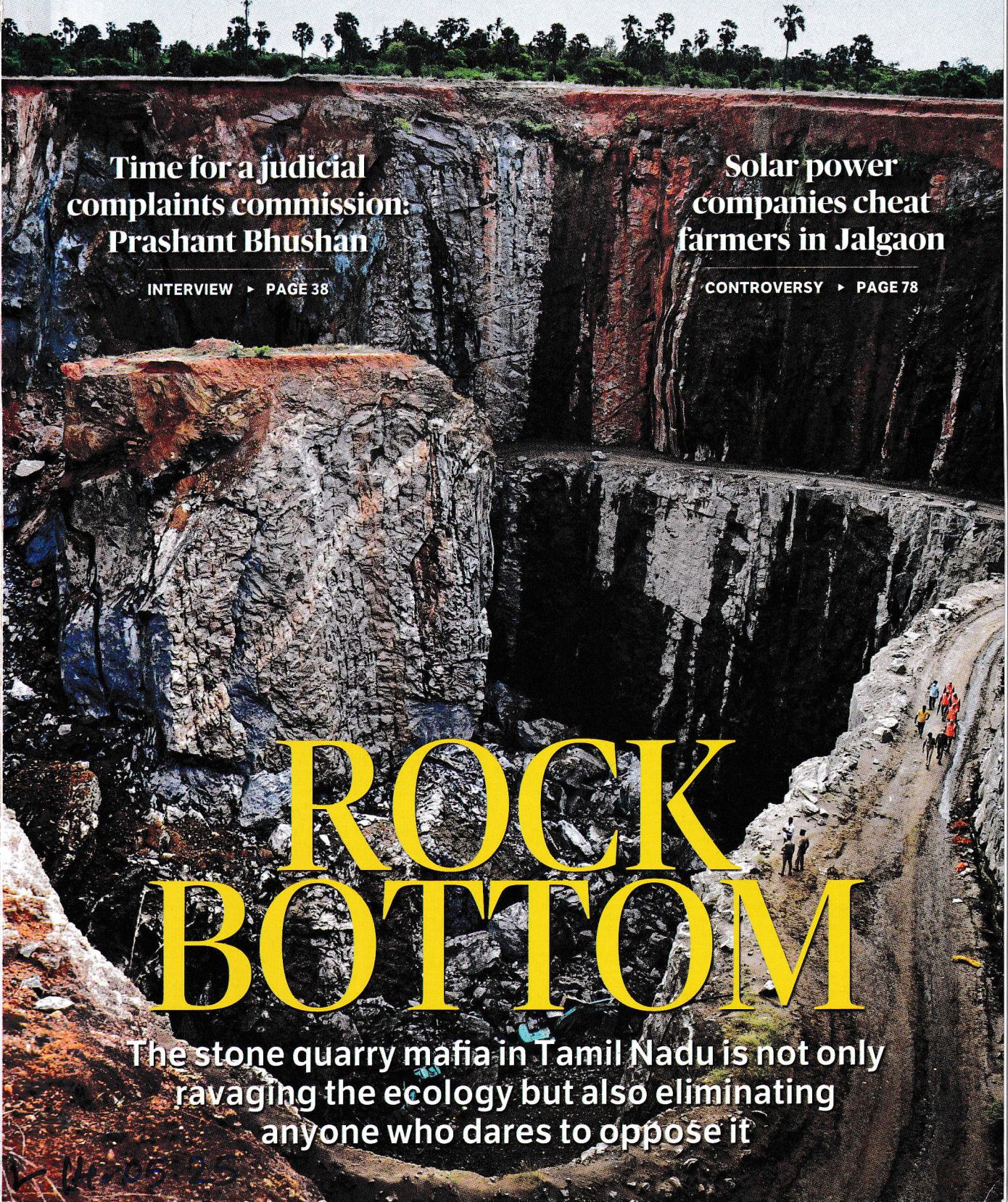
INTERVIEW ▶ PAGE 38

**Solar power
companies cheat
farmers in Jalgaon**

CONTROVERSY ▶ PAGE 78

ROCK BOTTOM

The stone quarry mafia in Tamil Nadu is not only ravaging the ecology but also eliminating anyone who dares to oppose it





COVER STORY

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10/ The brutal murder in Tamil Nadu of an activist who fought against illegal quarries has led to public outrage and some action, but the question remains: does the government have the political will to take on the entrenched mining mafia?

RELATED STORIES

- 18/ Beyond the law
- 22/ Killed on civic duty
- 24/ Failed by the judiciary
- 25/ Creating a dust bowl

POLITICS

- 30/ A. Raja's critique of Waqf Bill
 - 34/ Communal violence in West Bengal
 - 38/ **Interview:** Prashant Bhushan
 - 42/ Congress prepares early for Gujarat election
 - 46/ **CPI(M) congress:** Regaining lost ground
 - 48/ **Interview:** M.A. Baby
 - 57/ Can Nitish Kumar work his magic again?
 - 60/ Odisha Congress seeks to revive fortunes
- ## LABOUR ISSUES
- 54/ Challenge before trade unions
- ## FOCUS
- 66/ On Ambedkar's decision to embrace Buddhism

WORLD AFFAIRS

- 71/ Strange twists in Sri Lanka
- 73/ **Interview:** Bangladeshi economist Debapriya Bhattacharya

CONTROVERSY

- 78/ Jalgaon farmers tricked by corporates

ART

- 84/ Love in the graveyard
- 91/ Hashtag doth murder sleep

BOOKS

- 95/ In review

- 08/ The Fortnight

SHORT STORY

- 110/ Personal effects

COLUMN

- 28/ Saba Naqvi
- 51/ **Guest column:** Justice K. Chandru
- 64/ C.P. Chandrasekhar
- 89/ Prathyush Parasuraman
- 06/ Letters
- 109/ On our bookshelf
- 112/ Staying in
- 113/ Stepping out
- 114/ Back Page

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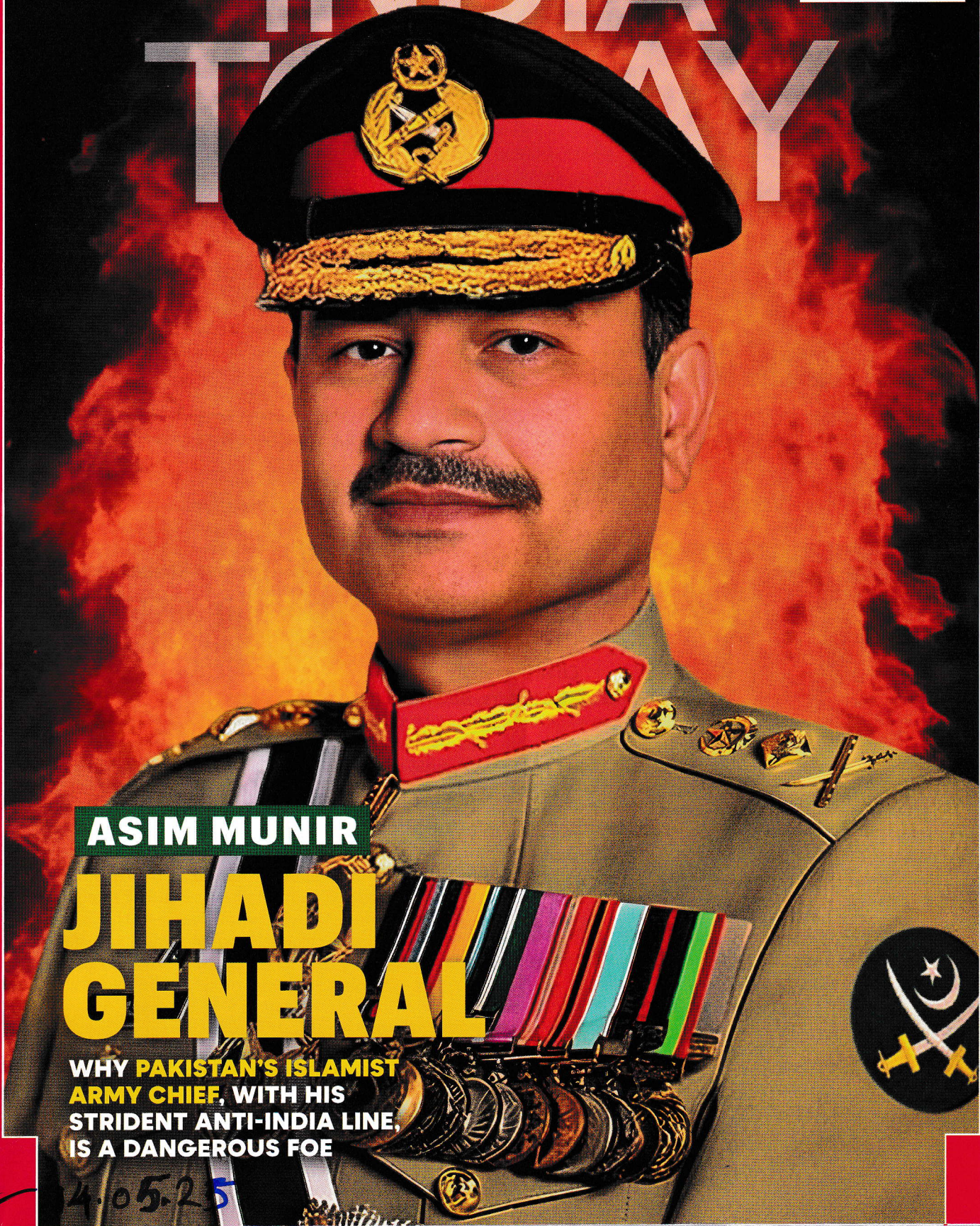
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CONTENTS

UPFRONT: BULLION BOOM PG 8

STATE SCAN: AMARAVATI'S REBIRTH PG 16



COVER STORY

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JIHADI GENERAL

WHY PAKISTAN'S ISLAMIST ARMY CHIEF, WITH HIS STRIDENT ANTI-INDIA LINE, IS A DANGEROUS FOE

► THE CONSTITUTION

32 Politics of Governors

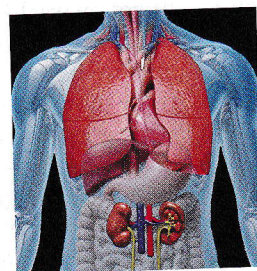
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► HEALTH

38 A Dire Donor Shortage

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CONTENTS

- | | | |
|--|-------------------------------------|----|
| Blackbox or Revolution : Machine Learning Models Shaping the Future of Artificial Intelligence | Sandeep Bhattacharjee | 8 |
| A Comprehensive Study of Cyber Crime Categories and Strategies for Prevention | Navdeep Singh | 17 |
| Mitigation of OT/IT Cyber Attacks Using Machine Learning Modelling Techniques | Manish Kumar Mishra
Suresh Kumar | 22 |
| Algorithmic Showdown : Analysing the Performance of KNN, Random Forest, and SVM Across Varied Dimensions | S. Ramalakshmi
G. Asha | 34 |

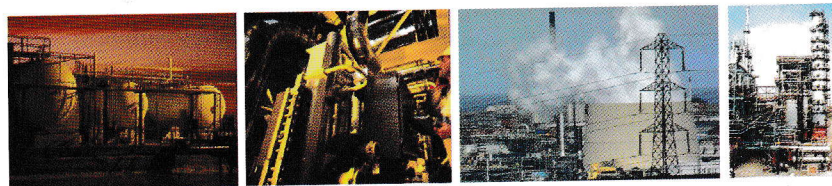


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CONTENTS

Papers

- | | |
|---|---------|
| Promising Protection Scheme for Renewable Resources Connected Microgrid: A Systematic Review of an Adaptive Protection
Jigar J Jain, Tejas M Vala, Vipul N Rajput & Ameena Saad Al-Sumaiti | 365-378 |
| Silent Streets and Urban Soundscapes: Examining Noise Levels in Imphal, Manipur amid COVID-19
Yunnam Gyanendra, Angom Arunapiyari Chanu & Koijam K K Mani Bhushan Singh | 379-388 |
| Environmental Noise in North Central Mumbai, India: Unravelling Human-Environmental Interactions
Vijaya Laxmi, Harshad Arote & Harish C. Phuleria | 389-398 |
| Semantic Segmentation and Transfer Learning based Disease Classification in Black Gram Plants
Srinivas Talasila, Vijaya Kumar Gurralla, M Sucharitha & Rajendra Prasad Somineni | 399-410 |
| Strategic Risk Management in Software Projects: ISM-MICMAC Framework
Mangesh Joshi & Shweta Dixit Joshi | 411-420 |
| PneuSwin: An Advanced X-Ray-Based Diagnostic System Integrating Ensemble Deep Learning Architectures and Swin Transformers for Pneumonia Detection
Sunil Kumar & Harish Kumar | 421-434 |
| An Efficient Baseline Restoration Circuit for Real-Time Impedance Cardiography: FPGA-Based Calibration with Multi-Sensor Integration
Priya Darshini Kumari, Ksh Milan Singh, Zefree Lazarus Mayaluri, Natenaile Asmamaw Shiferaw, Ganapati Panda & Sujeevan Kumar Agir | 435-444 |
| Optimisation of Drilling Parameters of Sic _p Reinforced Al-2024 Composite Used in Aircraft Industry
Ferit Ficici | 445-455 |
| A Research Methodology for Assessment of Whole-Body Vibration Exposure of HEMM Operators in Mines – An Approach
Khane Jithendar Singh, Sanjay Kumar Palei & Netai Chandra Karmakar | 456-467 |
| Effects of Forward Speed and Fruit Density on Picking and Collection Efficiency of a Neem Fruit Collector in Test Rig
B Suthakar, M Gowtham, A Surendrakumar, R Kavitha & P Masilamani | 468-477 |
| The Synergistic Effect of Green SCM, Culture, and Behavior on Achieving Sustainability Goals
Swati Yadav & Vineet Tiwari | 478-488 |
| Tools for Assessing Transfer-Worthiness of Technologies and Absorption & Innovation Capacities of Transferee Firms
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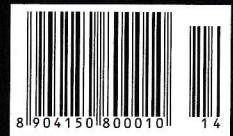
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Pahalgam, April 22, 2025; 26 Killed

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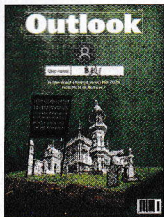
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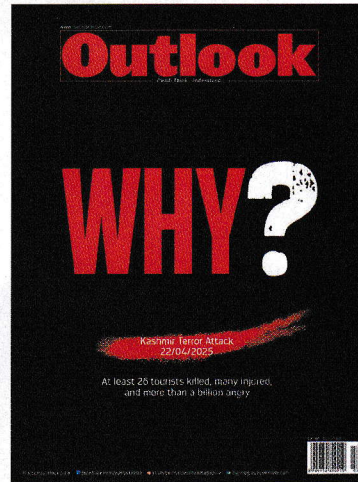
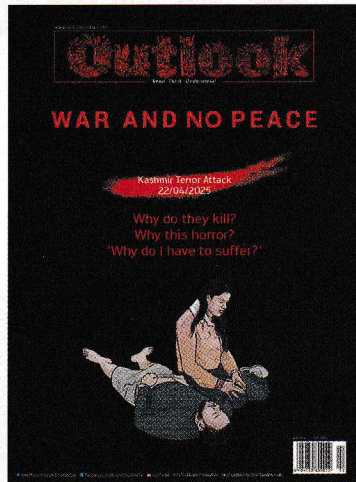
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THE OTHER COVER DESIGNS FOR THIS ISSUE

The young bride sitting next to her husband's body became the heartbreaking, lasting image of the terror attack in Pahalgam. A sketch of this image, and a question asking WHY, to this senseless killing were Outlook's other cover options for this issue.

8 | SADLY, IT IS GUNS AGAIN

In the aftermath of the terrorist attack in Pahalgam, Kashmir, questions rise, demanding urgent answers

By Toufiq Rashid & Ishfaq Naseem

16 | THE SIREN IS WAILING

It is clear that India will retaliate. But a war between the nuclear-armed neighbours is a nightmare not just for India and Pakistan, but for the entire region

By Seema Guha

22 | ECHOES OF MOURNING

Amid emotional funerals, salutations and promises of justice, the families of those killed in Pahalgam are struggling to make sense of the unforeseen tragedy

By Avantika Mehta, Trisha Majumder & Jinit Parmar

74 | IS WAR AN OPTION?

The sheer uncertainty and costs of war, present levels of preparedness and the nuclear balance discount war as a rational option for India, certainly at the present stage

By Ajai Sahni

ON THE COVER: Photographs of the 26 victims who were gunned down in Pahalgam on April 22, 2025

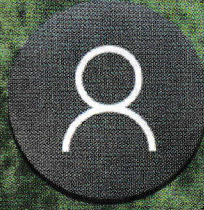
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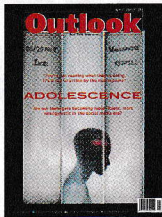
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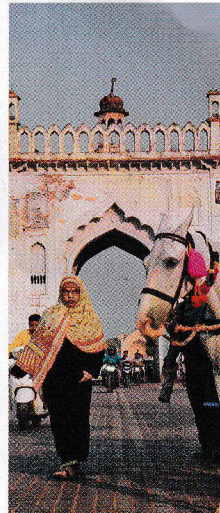
6 | THE SCRIPT OF VIOLENCE

Amidst legal and political battles against the new Wakf Act, violent protests by a section of Muslims in Murshidabad sharpen societal polarisation
By Snigdhendru Bhattacharya



12 | TRIAL BY PERCEPTION

The BJP, to avoid an existential crisis, has multiplied temple-mosque disputes to give itself continued reason to exist.
By Saiyyad Mohammad Nizamuddin Pasha



22 | FEAR AMID LOATHING IN LUCKNOW

An atmosphere of fear and the shadow of the bulldozer hang heavy over the heads of Lucknow's Muslims who are against the Waqf Act, but are too afraid and worried to protest
By Avantika Mehta



46 | MAXIMUM QUESTIONS

Mumbai's Muslims fear the amended Waqf law will erode community ownership
By Shweta Desai

63 | THE PK DOCTRINE

Looking for a foothold in Bihar's caste-dominated landscape, Prashant Kishor, the former strategist for other political parties, is reaching out to Muslims and women on behalf of his own newbie outfit
By Md Asghar Khan

70 | 'ARE YOU GOING TO TEAR THE PAGES OF HISTORY BOOKS?'

An interview with Phule's director Ananth Mahadevan
By Apeksha Priyadarshini

ON THE COVER

The popular Minara Masjid in Mumbai's Mohammed Ali Road is caught in a legal battle. While the Maharashtra State Waqf Board claims that the Minara Masjid and other properties the masjid manages belong to the Waqf Board, the Masjid Trust denies it.

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14.05.25



MINISTER OF STATE FOR SPORTS, RAKSHA KHADSE, OUTLINES THE ROADMAP TO BOOST INDIAN SPORTS

» Indian Premier League

- 18 **Through the lens**
Images from last fortnight's action in the league
- 32 **Data analysis**
Sunrisers Hyderabad's IPL metamorphosis: Evolution or overcorrection?

» Read more...

- 64 **Big interview**
Shahbaz Ahmed on the golden days and Pakistan hockey's recent struggles
- 84 **Sarpreet Singh**
Meet the Kiwi, of Indian origin, who will compete at the FIFA World Cup



10 Cover Story Rahul Dravid

The former India captain, back with the Royals, reflects on coaching, continuity and cricket's changing landscape.

Cover: Rahul Dravid (Rajasthan Royals)

» Announcement

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With inflation rising and production costs following suit, we've had to take the difficult decision to revise Sportstar's cover price to ₹125. This modest increase will help us continue doing what we love — bringing you the most compelling sports stories from around the globe, while always keeping a keen eye on our homegrown heroes. We are grateful for your continued love and support. Thank you for staying with us in this journey.
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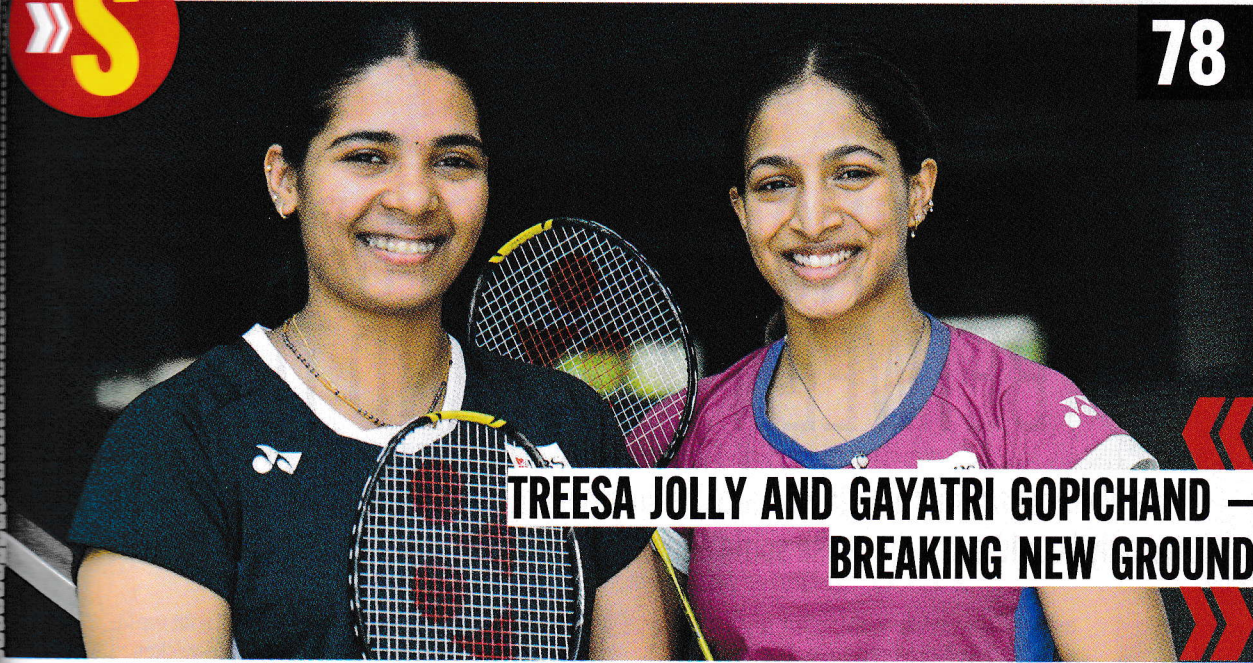
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**TREESA JOLLY AND GAYATRI GOPICHAND –
BREAKING NEW GROUND**

Indian Premier League

- 18 Data Drive**
Tactical resilience of T20's mystery spinners

- 32 Analysis**
The rise of left-arm wrist spin in IPL

- 36 IPL Diary**
Thrilling action on the field and captivating stories beyond it



12
Cover Story
Varun Chakaravarthy

The KKR spinner speaks on his journey, focusing on consistency, refining skills and adapting to conditions
Cover: Varun Chakaravarthy (Kolkata Knight Riders)

Read more...

- 56 Indian Super League**
Future in doubt amid stalled growth and financial strains

- 72 Mixed Martial Arts**
Indian fighters face a tough journey as they strive for success on the global stage

- 86 Compound Archery**
Olympics induction a big shot in the arm

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